

Market Update

Presented to:



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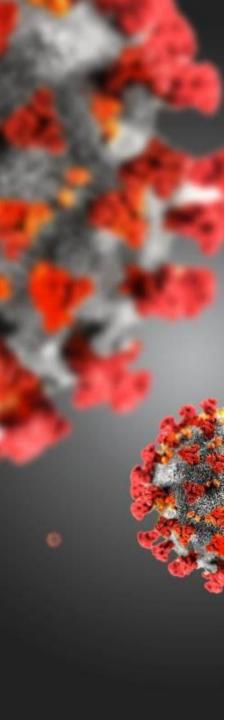




How ridiculous and unrealistic is the man who is astonished at anything that happens in life

Marcus Aurelius Antonius





2020: A Year We Will Remember



The COVID 19 pandemic created unanticipated opportunities and challenges for hardware and home improvement dealers.

In 2020, customers changed overnight.

How customers shop, where they shop and how they purchase have all changed.

Dealers had to (have to) re-evaluate how they go to market.

Dealers have to re-think about strategies for the future.

The consequences of not are more significant than ever.

Planning Your Strategy





These changes have and will continue to re-define how you plan your company's strategy.



Today we will cover information that will help understand what is happening in the market, where we are heading in the future to help you better plan strategy going forward.



THE MARKET

- Market Dynamics
- Changing Consumers

Beneath the headlines, a strong and opportunistic market



Solid Market Fundamentals



- Recovering employment "unemployed" back under 10%.
- Stable consumer confidence
- Strong builder and remodeler confidence
- Low interest rates. Fed committed to keeping rates low.
- New generation of homeowners entering the housing market driving new home construction and remodeling.
- Red hot stock market
- Expected strong Christmas sales
- Positive COVID vaccine results.





Business is good!

Dealers reporting record sales increases and expect increases to continue.

Online sales have skyrocketed.

Dealers are investing in their businesses:

- Updating / adding equipment
- Sharing with team members
- Investing in IT
- Expanding product offering
- Exploring new locations / acquisitions

Americans are leaving the big cities.



"Perfect Storm" of factors are fueling the exodus.

- COVID–19 health concerns
- Civil unrest
- Pursuit of lower cost, lower density areas
- Need for more space
- Low interest rates
- Work from afar and live where your want
- Better education options
- Active millennial and other new buyers

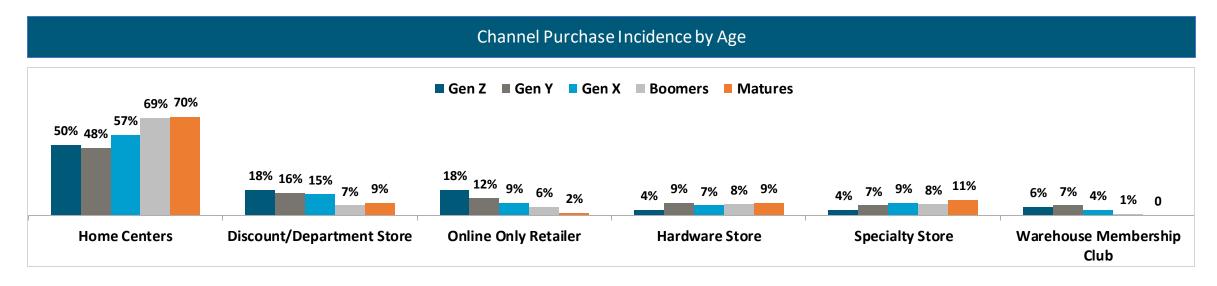
The exodus provides opportunities for hardware and home improvement dealers

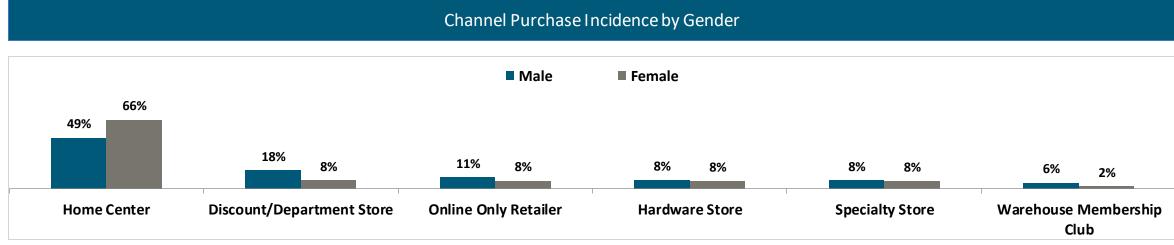






Where DIYers made their last HI purchase – by Generation & Gender

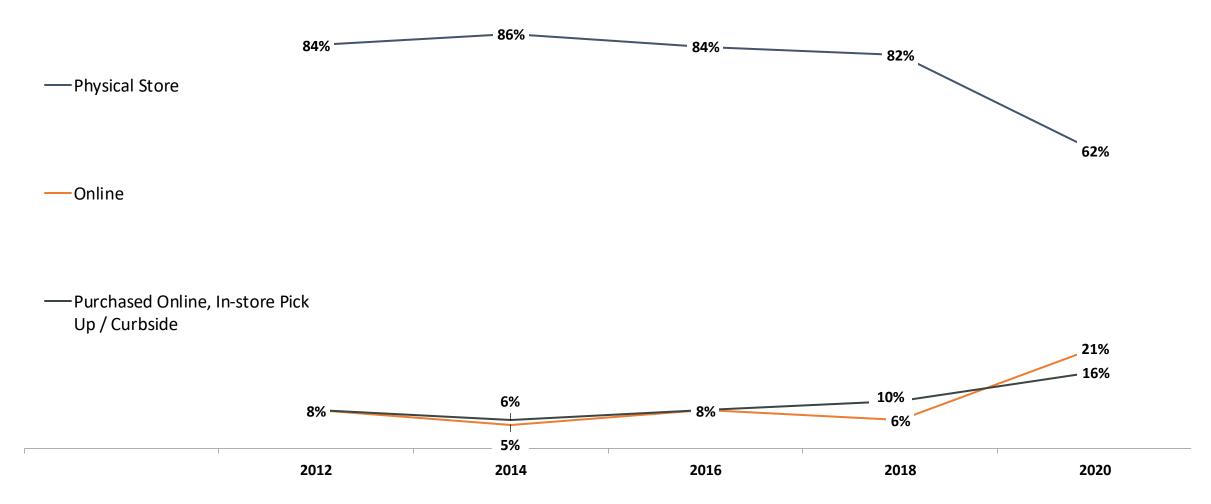








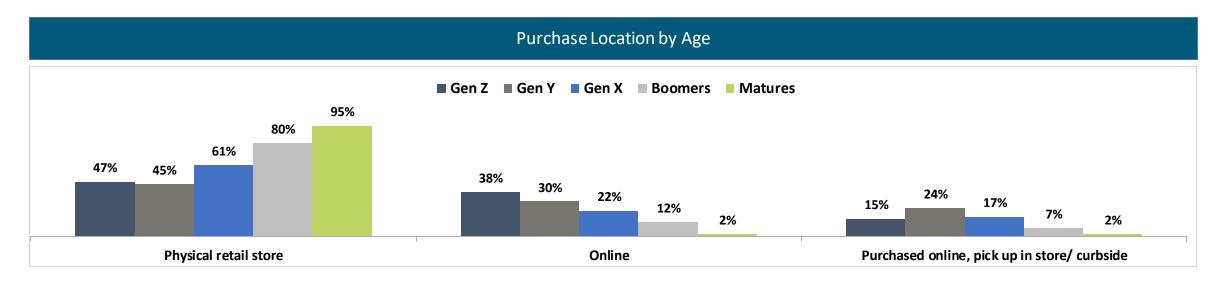
How DIYers made their most recent HI purchase

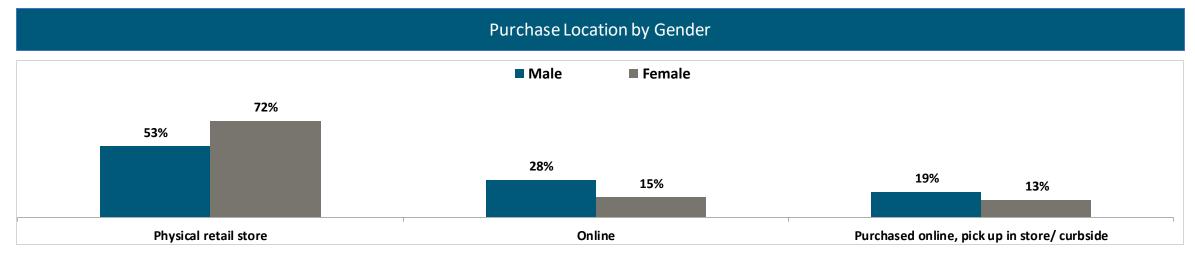






How DIYers made their last HI purchase - by Generation & Gender

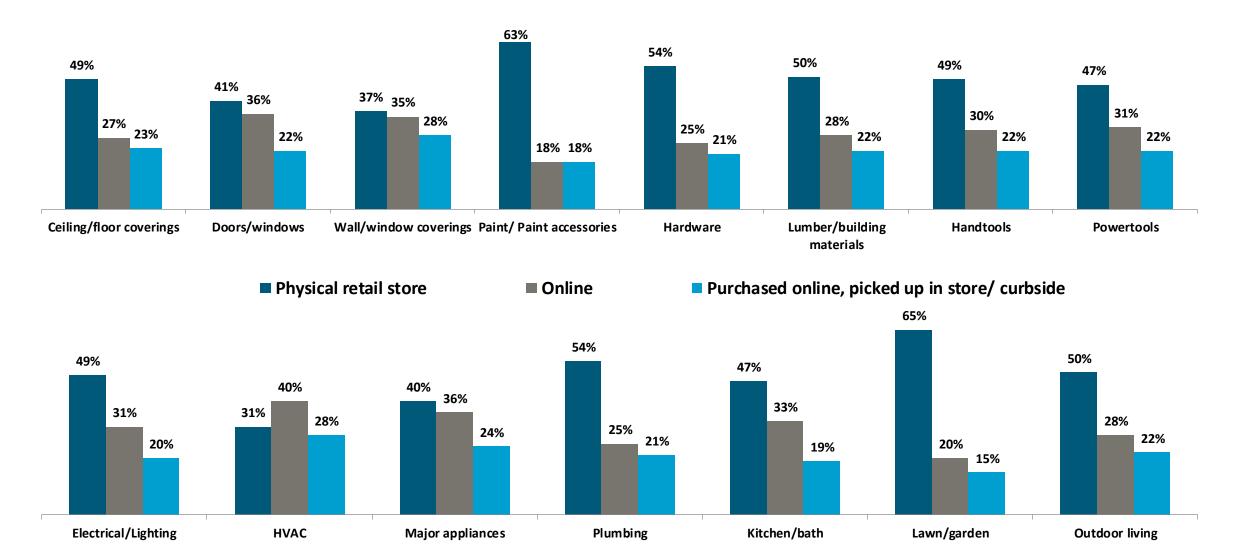








How categories were last purchased













The future always arrives a little before we're ready to give up the present...



In Planning for the Future......

02

03

04





The home has never been more important

Customer habits have permanently changed

Customers will continue to be hyper-sensitive to a safe experience...even post vaccine



Critical Issues for Planning



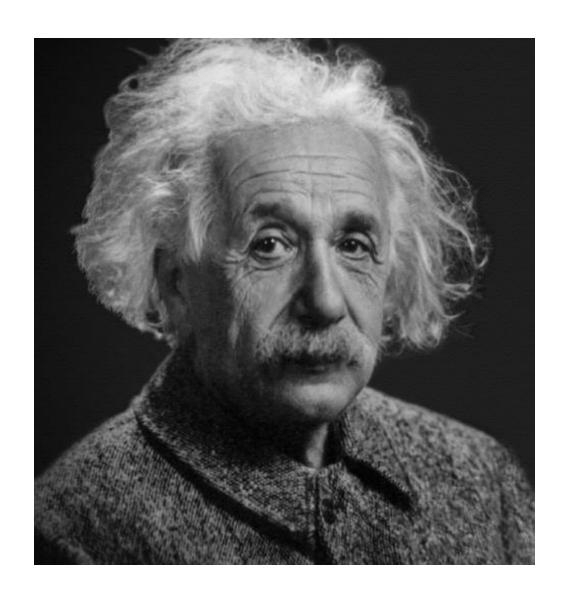
Recognize that your customers have changed and find out how.

- "Changed" existing customers
- "New, new" customers

Re-allocate strategic planning time for planning your digital future.

Operate at "best of class" on traditional customer satisfaction priorities while adapting to new customer demands.







I can't change the direction of the wind, but I can adjust my sails to always reach my destination.

Albert Einstein





"Improving market performance with information"

Thank You

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